ST-P ONE

Step One Clothing (ASX:STP) is a leading direct-to-consumer online retailer for innerwear. Step One offers an exclusive range of high quality, organically grown and certified, sustainable, and ethically manufactured innerwear that suits a broad range of body types. Step One has transformed the innerwear market with an innovative design and cult-like following and has quickly grown to a multinational Company operating in Australia, the US and the UK.



Listed on the ASX: Industry Sector: Fiscal year end: Market cap: Securities Issued: 2021 Retailing June 30 \$105.64m 185,340,291

*(as of 10 August 2023)



Innovative product with strong customer connection



Online DTC, 100% brand owned & flexible manufacturing process



Content driven digital & marketing strategy with strong customer connection



Strong ESG focus with endto-end FSC® supply chain certification

BUSINESS MODEL

DESIGN

Functional Product Features

- UltraGlyde™ panels
- Prevents chafing
- Elastic 3D pouch
- · Prevents ride-up
- Manages sweat

Our tran



ESG FOCUS

Our business model is built on a transparent production process

- Organically grown Eco-Cert Bamboo from responsible sources
- Strict ethical manufacturing across supply chain
- Minimise carbon footprint

MARKETING

Strategic & Direct

- In-house video, content & marketing capability
- Dominating & intelligent paid & social media & influencer channels

STEP ONE



CUSTOMER 1st APPROACH

Strong Customer Conversion & Retention

- 30-Day First Pair Guarantee
 which allows a full refund on a first
 purchase
- Free shipping available & 12-month manufacturing warranty
- Rapid customer service response

FY23 HIGHLIGHTS

Revenue

\$65.2m down 9.7% vs pcp

Gross Margin

80.7% down 1.3% vs pcp

Average order value (AOV)

\$89.49 up 19% vs pcp

Website Visits

14.7m 4.45% conversion rate

FSC® Certification

End-to-end FSC® supply chain certification

EBITDA

\$12.0M 18.4% of revenue up 33.1% vs proforma pcp

Cash

\$38.3m down 11..9% from Jun22

Customers

1,358,000 257,000 New customers

FORWARD STRATEGY

MARKET SIZE¹

Every person needs underwear

- USA \$6.2b
- UK \$1.5b
- AU \$0.6b

That's just the men. The women's market is bigger

CAPITAL LIGHT

Low capital invested

- Ownership of Brand, designs, and personality
- Specialists manage manufacturing, warehousing and logistics ensuring high quality and lowest cost
- Class leading SaaS systems support the operation

PARTNERSHIPS

Engage in partnerships

- Use Amazon to establish brand presence and access to a large customer pool
- Evaluate other online or retail partnerships on their commercial merits and alignment in areas including customer service and ESG

PRODUCT ADJACENCIES

Natural adjacencies to men's underwear including:

- Expand target customer incl a broader range of Women's products
- Expand product range within the innerwear category

Customers want our product – we just have to let them know it is available and get it in their hands

SUSTAINABLE AND ETHICAL SUPPLY CHAIN

Our ESG credentials are baked into our entire product lifecycle, from inception to delivery Step One is the first Australian clothing label to be certified by the FSC®



SUBSTANTIAL SHAREHOLDERS

Greg Taylor 66.36% Michael Reddie 4.86%

BOARD OF DIRECTORS

David Gallop, AM Independent Chairperson

Greg Taylor Founder, Chief Executive Officer and

Executive Director

Kate Thompson Non-Executive Director Rick Dennis Non-Executive Director

Michael Reddie Chief Legal Officer and Executive Director

INVESTOR CONTACT

investor@stepone.life

Saskia WestCitadel-MAGNUS
adelmaanus.com

